

All Saints' Church



“Putting God First”

Registered Charity Number: 1149709

Reports & Accounts

2017

Annual Parochial Church Meeting

18th March 2018

www.allsaintschurchgfd.org.uk

All Saints' Church PCC 2017/18

A G E N D A

Ex-officio Members

Vicar	Revd Beverly Watson*
Curate	Revd Pippa Ford*
Churchwardens	Mary Bentall* Carolyn Nichols*
Deputy Churchwarden	Henrietta Harding*
Licensed Reader	Mike Truman
Deanery Synod Representatives	Angela Rose Simon Doran

Current Members - term ending:-

2019

Sheila Kirkland
Lara Milne*
Simon Moulden*
Alex Tear
Trish Tye (Secretary)*

2020

Rachel Brown (resigned)
Robin Holdsworth (Lay Chairman)
Lesley Graham (Honorary member)

Co-opted

Chris Lambert*
Rebecca Brown*

* Member of Standing Committee

Annual Vestry Meeting - All Saints' Church Guildford
To be held on 18th March 2018

- 1. Opening Prayers**
- 2. Apologies for Absence**
- 3. Notice Convening the Meeting to be taken as read**
- 4. Minutes of the Annual Vestry Meeting for 2017**
- 5. Election of Churchwardens**
- 6. Elections of Deputy Churchwardens**

A G E N D A

Annual Parochial Church Meeting - All Saints' Church Guildford
To be held on 18th March 2018

1. Notice Convening the Meeting to be taken as read
2. Minutes of the Annual Parochial Meeting for 2017
3. Revision of the Electoral Roll
4. Election of people to the PCC
5. Election 1 to the Deanery Synod
6. Election of Sidespersons
7. Annual Reports for the Church
8. Financial statement for the year ending 31 December 2017
9. Appointment of Auditor
10. Review of Safeguarding
11. Appointment of Parish Safeguarding Representative
12. Year's Report by the Vicar
13. Transforming Church, Transforming Lives Plan
14. Questions and Points of Interest
15. Closing Prayers

Draft Minutes of All Saints' Annual Vestry Meeting held on 17th April 2016

1. Opening Prayers

The Meeting was chaired by the vicar, Reverend Beverly Watson, who, after welcoming those attending, said prayers.

2. Apologies for Absence

Apologies were received from Martyn Whiteman, Paddy Payne, Lesley Graham, Richard Hemingway, Liz Payne, Margaret Arni and Liz Robinson.

There were 33 parishioners recorded as attending the meeting.

3. Notice Convening the Meeting

The notice convening the meeting was taken as read as it had been displayed for the requisite time prior to the meeting.

4. Minutes of the Vestry Meeting for 2016

The title to item 4 of the Draft Minutes in the Report and Accounts 2016 document mistakenly referred to 2014, rather than 2015. This was corrected in manuscript on the Report and Accounts 2016 documents to be signed. The draft minutes for the vicar to sign were already correct. With the mistake corrected, the minutes were accepted unanimously as a true record. They were then signed by the Vicar.

5. Election of Churchwardens

Richard Hemingway has served as a Churchwarden for the past few years and would now be stepping down. As Richard was absent, it was pointed out that he would be formally thanked for his work as Churchwarden in the main service on Palm Sunday.

Carolyn Nicholls and Mary Bentall, having been nominated and seconded, were duly elected unanimously to serve as Churchwardens for the next twelve months.

Cally Burch
PCC Secretary 2016/17

Draft Minutes of All Saints' Annual Parochial Meeting held on 19th March 2017

The Meeting was chaired by the vicar, Reverend Beverly Watson, and followed on immediately after the Vestry Meeting.

Apologies: Alex Tear

1. Notice Convening the Meeting

The notice convening the meeting was taken as read as it had been displayed for the requisite time prior to the meeting.

2. Minutes of the Annual Parochial Meeting for 2016

These were unanimously accepted as a true record. They were then signed by the vicar.

3. Revision of the Electoral Roll

With 10 additions and 5 deletions, there had been an increase in the electoral roll of 5 giving a total of 158 in March 2017.

4. Election of 2 people to the Parochial Church Council

Lynsey Brown, Cally Burch, Annie Cox, Henrietta Harding and Andy Wells retired by rotation. Nominations were received for Robin Holdsworth and Lesley Graham, who were duly elected to serve on the PCC for three years.

5. Election of 2 people to the Deanery Synod

Two nominations were received by the Secretary for Simon Doran and Angela Rose to serve as All Saints' representatives on the Deanery Synod for three years. Both were duly elected.

6. Election of Sidespersons

Carolyn Nicholls read out a list of Sidespersons, who were elected unanimously: Pat Phillips, Gavin Everson, Chris Lambert, Angela Rose, Simon Moulden, Jean Reed, Tony Reed, Sheila Lambert, Auriel Field, David Jesson-Atkins, Marguerite Barclay, Henrietta Harding, Graeme Dunn,

Noeleen Dunn and Claire Austin (Claire Austin would only be available from September).

7. Appointment of 2 Deputy Churchwardens

It was reported that Henrietta Harding and Richard Hemingway have both offered to be appointed as deputy (assistant) churchwardens. This is not an official post requiring election and does not automatically confer a place on the PCC. However, either of them could potentially be co-opted at a later date onto the PCC or onto both the PCC and Standing Committee, as determined by the PCC.

8. Annual Reports for the Church

The Annual Reports had been previously circulated in the *Reports and Accounts* booklet. A vote of thanks was given to Liz Robinson for the timely preparation of the booklet.

9. Financial statement for the year ending 31 December 2016

A Financial Review, the Balance Sheet and a Statement of Financial Activities had been included in the *Reports and Accounts* booklet. The Treasurer, Chris Lambert, presented a financial summary (attached). A vote of thanks was given to Chris for the clear and comprehensive accounts details given.

The Treasurer also pointed out that it is hoped that in future years, ten per cent of the income from the Church Hall would be kept aside to pay for the ongoing maintenance and upkeep of the Church Hall.

Richard Pointer asked if the Church would look into promoting the use of legacies to increase the Church's income.

10. Appointment of Auditor

Jeff Bayton will no longer be able to act as our auditor, as he is moving away. It was therefore decided that one of the first acts of the new PCC would be to appoint new auditors.

11. Review of Child Protection Policy and Appointment of Parish Safeguarding Representative for Children

Julie Lodge was prepared to continue as the Parish Safeguarding Representative for Children and was duly appointed. Julie thanked the congregation for their support and diligence in working on safeguarding compliance throughout the year.

There was no review of the Child Protection Policy, as this is still in flux (both nationally and therefore in relation to our own Policy). It was agreed that such a review would be a matter for the new PCC to take up.

12. Appointment of Parish Safeguarding Representative for Vulnerable Adults

Marguerite Barclay was prepared to continue as the Parish Safeguarding Representative for Vulnerable Adults and was duly appointed.

13. Year's Report by the Vicar

All Saints is a church of 'all ages', providing for the needs of the youngest child through to the most senior adult. The worship attracts approximately 100 people each Sunday, with another 100 or so making up our wider 'worshipping community'. The majority of services are Eucharistic, though 'Worship for Everyone' on the first Sunday of each month remains popular. A variety of other services have been offered throughout the year, including 'Songs of Praise', Taize services, Choral Evensong, Baptism services, a Confirmation Service, and midweek Eucharists. Two new services have been added, on monthly basis – Messy Church, and a service at Dray Court (sheltered housing for the elderly); and both of these have been well attended.

Governance structures at All Saints include 7 'Vision Groups' which report to the PCC on a regular basis. These groups cover the following areas of church life: Worship, Children and Young People, Events, Missions, Finance, Nurture and Growth, and Premises. Each Vision Group has been active throughout 2016, in both advising and serving the community of All Saints. For 2017 only, there is also an additional group, the 50 Years' Celebration Group, which has been planning a wide range of ways in which we are to mark the 50th anniversary of the Church being built. This

includes events to which we are inviting lots of people in our community and people who have been involved in the past with All Saints.

We have responded to a request made at last year's APCM for greater transparency in the affairs of the PCC. Vision Group meeting notes, Standing Committee decisions and PCC minutes are now published on the Church website, with hard copies available in the Church Office, should anybody request to see them.

Good numbers of children and young people attend All Saints, and are served by the Sunday Club, Youth Club, Toddler Group and Messy Church. Ministry in schools has developed over the past year, with regular services and involvement with Queen Eleanor School, Onslow Infants, and the Montessori nursery which meets in the Church Hall.

Pastoral Care is given by the Pastoral Team, under the leadership of the Incumbent. The work of pastoral care has been extended through the development of a greater number of 'Small Groups' at All Saints over the past year; and there are now 10 such groups meeting regularly for prayer, Bible study, fellowship and support.

Work on the buildings has continued, assisted by a grant towards the refurbishment of the Reading Room from the Poyle Charities. The Church Hall continues to be used extensively by both church and community groups, bringing significant income to All Saints as a result.

Outreach into the community has been extended in 2016, through a partnership with Guildford Borough Council, Guildford Diocese and All Saints, to welcome 2 Syrian refugee families into the parish. All Saints was able to serve these families in practical ways, and through language lessons in particular; and the church was awarded £2000 by Ecclesiastical Insurance in recognition of the use of the buildings for this purpose. All Saints has also welcomed a student on placement from Merrist Wood to help with gardening maintenance of our outdoor spaces, as well as designing a new children's garden at the top of the field.

The importance of Safeguarding both children and vulnerable adults has received greater recognition over the past year; and Safeguarding policies and procedures are now more firmly in place. Ecumenical links have continued through the partnership with St. Nicolas' church, and the United Reformed Church on Portsmouth Road. All Saints has continued to give 10% of its income to charities and Christian missions both locally and globally, and has covered its costs over the past year. And communication of the life and ministry of the church continues through the church website, the parish magazine and our weekly newsheet.

So we look back with thanks for the Lord's faithfulness and generosity to us over the past year, and look forward in hope to all that he has in store during 2017.

14. Church Development Plan Summary

The vicar presented a document summarising our Church Development Plan which was submitted to the Diocese as All Saints' contribution to the Transforming Church, Transforming Lives programme. (Copy of summary document attached.)

15. Honoraria

Book tokens were presented to David Barclay and Mike Truman (and a book token is to be delivered to Revd Nick Farbridge who was not present at the meeting) in recognition of their work.

The Revd Pippa Ford was welcomed as the Church's new curate. Her priesting will take place on 1st July 2017 with a lunch afterwards, when All Saints will be able to celebrate her arrival properly.

16. Questions and Points of Interest

- a) Simon Moulden wanted the meeting to acknowledge that there are many other people who have put in a lot of effort to enable us to achieve as much as we have over the last year. Simon explained that the Church welcomes their input and we hope that they will feel encouraged and affirmed to continue to build on what has been achieved so far.

- b) Sheila Kirkland asked for an update regarding music at All Saints. The vicar explained that Jeremy Barham was now down to leading music at All Saints only on a part-time basis. An advertisement has now gone out for an organist and choir leader.

17. Closing Prayers

The meeting closed with the Grace led by the vicar.

Cally Burch
PCC Secretary 2016/17

Annual Reports 2017, Introduction

All Saints Church, Guildford - 'Putting God First'

The Parochial Church Council of the church of All Saints, Guildford, Surrey (the PCC) has the responsibility (with the incumbent) for promoting, in the ecclesiastical parish, the whole mission of the Church pastoral, evangelistic, social and ecumenical. These reports not only contain an account of church activities during 2017 for the benefit of parishioners and others who receive the reports, but also provide a justification of the charitable status of the church, which enables us to claim back income tax under the Gift Aid scheme of HMRC, as well as providing other rights and privileges. The PCC is also specifically responsible for the maintenance of the buildings of the Church and Church Hall, and of the church field, car park and grounds. And three members of the PCC represent the parish on Deanery Synod.

The reports that follow give a detailed account of the life and worship of All Saints throughout 2017. 2017 has been a special year as we've celebrated '50 Days for 50 Years' – to mark the 50th anniversary of the present Church Building. During those days between Easter and Pentecost many visitors and past members of All Saints joined us in worship, culminating in a Pentecost Hog Roast for the local community. A focus for that time was the 'Windows Project', as we raised the money to replace the Louvre windows, and saw phase 1 of the project completed by the end of the year. This was complemented by a successful Stewardship Campaign, in which we achieved our goal of being able to pay our Parish Share from planned giving alone. An unexpected event in our Jubilee Year was the arrival of our first full-time stipendiary Curate, the Revd Pippa Ford, in March. Pippa was priested in Guildford Cathedral on the 1st July, and will be at All Saints until 2019.

Governance structures at All Saints include 7 'Vision Groups' which report to the PCC on a regular basis. These groups cover the following areas of church life: Worship, Children and Young People, Events, Missions, Finance, Premises, and Nurture and Growth (not meeting at this point in time). Each Vision Group has been active throughout 2017, in both guiding and serving the community of All Saints. The Reports which follow give a more detailed account of the work of the Vision Groups over the past year, and also the ministry of the Pastoral Team.

All Saints is a church of 'all ages', providing for the needs of the youngest child through to the most senior adult. The worship attracts approximately 100 people each Sunday (76 adults and 18 children), with another 75 or so making up our wider 'worshipping community'. The majority of services are Eucharistic, with the exception of 'Worship for Everyone' on the first Sunday of each month. A variety of other services have been offered throughout the year, including Messy Church, 'Songs of Praise', Taize services, Choral Evensong, Baptism services, a Confirmation Service, Funeral Services, a monthly service at Dray Court (sheltered housing for the elderly), and midweek Eucharists. A new 'Youth Led Service' has been added, on monthly basis, following on from the Confirmation of 8 young people in May. There is a strong sense of community at All Saints, supported and encouraged through social events and activities, via the work of the Events Vision Group, the '50 Years Team', and many others.

Pastoral Care is given by the Pastoral Team, under the leadership of the Incumbent. The work of pastoral care has been extended through the development of a greater number of 'Small Groups' at All Saints over the past year; and there are now 10 such groups meeting regularly for prayer, Bible study, fellowship and support. These form an integral part of the Pastoral Care that is offered.

Children and young people are highly valued at All Saints, and are served by Children's Church (formerly Sunday Club), the Youth Led Service (in place of Youth Group), the Toddler Group and Messy Church. Ministry in schools has continued to develop over the past year, with regular services and involvement with Queen Eleanor School, Onslow Infant School, and the Montessori nursery which meets in the Church Hall.

Work on the buildings has continued, and a major achievement this year has been Phase 1 of the 'Windows Project'. The Church Hall continues to be used extensively by both church and community groups, bringing significant income to All Saints as a result. The parish-owned house in Thorn Bank took on a new tenant, with some refurbishment taking place between tenancies

Ecumenical links have continued through the partnership with St. Nicolas' Church, and the United Reformed Church on Portsmouth Road. All Saints has continued to give 10% of its income to charities and Christian missions both locally and globally, and has covered its costs over the past year. And communication of the

life and ministry of the church continues through the church website, social media, the parish magazine and our weekly newsheet.

Along with all other Anglican churches, All Saints is committed to keeping people safe at all times. Much work has been done over the course of year to ensure that All Saints is fully compliant with the Church of England's new National Safeguarding Policy; and we are indebted to our Safeguarding Team for their work in this area.

So we look back with thanks for the Lord's faithfulness and generosity to us over the past year, and look forward in hope to all that lies ahead in 2018.

Revd Beverly Watson, Incumbent

27/1/18

Structure, governance and management

The method of appointment of PCC members is set out in the Church Representation Rules. We also have a role description for going onto the PCC and a PCC governance structure document, both of which can be found on the PCC noticeboard or in the PCC file in the Church Office. All Church attendees are encouraged to register on the Electoral Roll and stand for election to the PCC.

Secretary's report of the work of the Parochial Church Council January - December 2017

In 2017 there were a total of 7 PCC meetings and 6 meetings of the Standing Committee. We also held a PCC away day in September, kindly led by Julian Hubbard.

Following the APCM in March we welcomed Rachel Brown, Robin Holdsworth and Lesley Graham to the PCC. Sadly Rachel has now resigned as she and her family have moved out of the parish.

Simon Doran and Angela Rose were appointed as our representatives on Deanery Synod, After the APCM Trish Tye took over the role of PCC Secretary from Cally Burch. Chris Lambert agreed to continue as Treasurer and as such, was co-opted onto the PCC. March saw us welcome Pippa Ford to the PCC as an ex-officio member in her capacity as Curate. In July we said goodbye to Liz Robinson as a co-opted member and welcomed Rebecca Brown as a co-opted PCC member as she replaced Liz as our paid administrator.

All the Vision Groups consist of PCC members and other members of the church.

Key activities of the PCC this year have been:

- The approval of our "Transforming Church, Transforming Lives" plan and progressing the actions through-out the year. The four goals in the plan are "Encouraging generous giving", "Improving our church buildings", "Cultivating community partnerships" and "Growing youth and children's ministry". We have made great strides in all these areas.

- Planning and implementing the hugely successful 50th Anniversary celebrations.
- The adoption and actioning of the new Church of England “Promoting a Safer Church” Policy. This has involved a huge amount of work by Beverly, the wardens and our safeguarding officers. We now have role profiles for all roles and many have already attended the required safeguarding training.

You can keep up to date with the activities of the Vision Groups and PCC by reading the notes and minutes published on the website.

Trish Tye
PCC Secretary 2017/18

Report on the Fabric and Ornaments of the Church

The Wardens have made their usual inspection of the church fixtures and fittings as recorded in the terrier and all were found to be present. In addition this year we have a very beautiful bookcase, in which choir music is being stored, kindly donated by the Toubkin family in memory of Olivia. Also floor cushions have been purchased to make the space behind the baptism font more comfortable for young children.

During the year the pews in the chapel were put in the church and the choir chairs put in the chapel in their place. This has made the chapel a much more flexible space.

The contents of some of the kneelers is beginning to deteriorate and the worst ones are in the process of having their inner mat replaced.

A small kitchen is to be built in what is at present a cupboard in the Reading Room. We are grateful to the Poyle Trust for funding this. The plans have now gone to faculty and we hope to have it up and running by the summer.

The PCC have appointed a new architect - Adam Hieke of Nye Saunders in Godalming- and he will be conducting our quinquennial inspection later on in the year.

We are extremely grateful to our sacristans Henrietta Harding and Lara Milne for the great care they take of all the fabric and ornaments in their care. Also our thanks to the Premises Vision Group for all their hard work caring for the buildings and grounds of our church.

Carolyn Nicholls

Mary Bentall

Churchwardens

Administrative Report

I took on the role of Parish Administrator here at All Saints' in August 2017. I work part-time 4 mornings a week (Mon to Thurs) in the church office. My arrival co-incided with the installation of a broadband cable and the setting up of our own Wi-Fi network which can be accessed from the Church and the Hall. Getting the office functioning smoothly was interrupted by the need to move out for the windows replacement and subsequent decorating. However, the office is now in pretty reasonable shape and a much more pleasant environment to work in.

In addition to the usual office administrative tasks I keep an overall electronic diary of church services, meetings and social events. This automatically updates on the church website under 'calendar'. Please do let me know of any omissions or errors you become aware of. A major part of my work each week is compiling and producing the weekly newsheet. Please let me have any notices or diary events by the end of Wednesday latest for inclusion in the following Sunday's newsheet.

Alongside me in the Administrative team are the two church magazine editors, the Church Hall bookings secretary, the electoral roll officer and the website/social media controller and we recently had an inaugural meeting together. We realized that we face similar challenges in the area of communication with other church members and the wider community. There are no substantial changes to report this year on the scope of their work. However there are plans to update the website in the course of the next year so I include Sharon Garner's report in full below.

The website has 2 functions:

- (1) to be an initial portal for those seeking information about the church or its facilities; these are non-regular (potentially non-parish) visitors
- (2) to hold information for congregation and parish members about the activities of the church

In 2017, we had around 300 UK visitors to our website each month looking at an average of 5 pages each visit.

In real terms, we have peaks of interest around Easter and Christmas, which we might assume is for congregation, non-regular attendees or visitors to the area looking for details of service times.

The most popular pages after the Home Page remain the Weekly Newsheet and What's On, followed by Contact Us.

Search phrases to find our website include various combinations of words to find an All Saints in Onslow Village, followed by phrases relating to Church Hall users and hiring the Church Hall.

Overall, we can make some assumption that we have a reasonably balanced mix of congregation and non-members looking at the webpages, based on how they arrive at the website, the search phrases they use and the pages they visit.

Finally; a major administrative challenge in the year ahead will be ensuring our systems are compliant with the General Data Protection Regulation which comes into force in May 2018. Simon Doran has taken on the role of Data Controller and will be writing new policies for the church in this area and inevitably working closely with me. The legislation is designed to make sure that the information that we hold on individuals (name, address, e-mail, phone number etc) is correct, up to date, can be amended as necessary and ensures their privacy preferences. In practice this means that everyone will need to give us explicit positive affirmation that they formally consent for us to keep their details.

Rebecca Brown

Parish Administrator

Children and Young People's Vision Group

We have an amazing and expanding group of children and young people at All Saints. There have been many changes over the last year. Pippa now chairs the meetings of the CYP vision group, and thank you to those on the group for your ideas and input. We are looking at recruiting a younger adult to join us as we discern God's way forward for the children and youth of the parish.

Toddlers is now led by Noeleen, with support from Vanessa, Rosemary and Ellie. Thank you for all your enthusiasm and vision for Toddlers. There are new mums coming with their toddlers as they enjoy the caring and friendly atmosphere. Noeleen and the team pray for those coming, and want each child, and carer, to feel valued as a person made in the image of God, with the capacity to encounter Him.

Children's Church is the new name for Sunday Club. We have been going through a period of transition over the last year. We started using the Living Stones material last Spring which follows the Lectionary readings that we have in church each week. The team are very enthusiastic, prayerful, and creative. They have a desire to help the children's faith, and gifts, to grow. Often all the ages meet together in the Church Hall, 0-3, 4-11 and Quest AM. This has deepened the relationships between the children across the age groups. It is a highlight of the 10am service to hear feedback from the children about what they have got up to in Children's Church. The nativity at Christmas was a triumph as the children had written it all themselves, performed it, and included visiting children too. Thank you to all the team for their hard work over the last year. We are delighted that Andy and Linda Wells have taken on the role of coordinators of Children's Church and we look forward to the year ahead.

Our youth work has also gone through a time of significant change. Following the confirmation service for some of our young adults, where they formed their own worship band, they launched a Youth Led Service on the 1st Sunday of the month. They have a time of discipleship together before the service. Then after the service there is a planning session for the next month's service, accompanied by tortillas and mini rolls, which aid the planning process hugely! Thanks to the small team of adults who help to facilitate the young people as they lead our church in worship. The youth invite their friends to come, but the service is also well

supported by the whole church. There is a prayer time for our children and young adults immediately after the service which is significant in supporting this service, and all our work amongst young people.

We have put together a new Children and Young People's Flyer which highlights everything we offer for young people, including Messy Church and Altogether Worship. These are available for new families that come to church and to Messy Church, and they are also sent out to Baptism families. It is also now displayed on the notice board outside church as well as in the Church Hall and the foyer.

Our work in the local schools is expanding too. Our links with QE are strengthening. Beverly is a Governor, and both Pippa and Beverly work closely with Vanessa, Head of RE and Roger, the Headteacher. Both Beverly and Pippa take regular assemblies at QE, and sometimes RE lessons. A team from church held a prayer space, based on the Lord's Prayer, in a tent at QE in the Autumn term. Some children told us they encountered God for the first time in that space. We hosted and led Harvest Assemblies for both Onslow infants and QE here at church. We are holding a prayer space at Onslow infants during the Spring term this year, and also will be taking Messy Church into the school one afternoon in March. We are hoping to deepen our links with the Montessori that meets in our Church Hall four days a week, and to grow the relationship between us that Beverly and the wardens have already invested in.

We have two enthusiastic trained puppeteers who have used their puppets both at Toddlers and Messy Church. In this coming year we hope that they may be able to train some of the primary age children to use puppets at Altogether Worship too.

In our last CYP vision meeting we reflected on Joshua 1: 9 'This is my command—be strong and courageous! Do not be afraid or discouraged. For the Lord your God is with you wherever you go,' and also on Joshua 1: 3 'Wherever you set foot, you will be on land I have given you.'

An encouragement for us here at All Saints to be bold and courageous with our work with young people and that as we continue to take it out into the parish God has already gone before us and prepared the way. Let's look forward with excitement to the year ahead.

Pippa Ford, Curate

Events Committee report

Our group of Mary Bentall, Jean Reed, Joss Cooper, Susan Thomas, Jeanette Whiteman, Trish Tye and myself continue to organise and run some of the Events held during 2017. It would be remiss of me not to first of all mention how sad we all were at the passing of Sandra Hyde. Sandra was an integral part of our group and we miss her dearly. Many people certainly miss her famous chocolate mousse.

The Events committee arranged the usual events this year, the Quiz night, Lent lunch, Annual walk to Willow Grange, Strawberry Teas and Produce sale, Harvest Supper – all of which were very well attended and enjoyed by all.

However two events stood out as highlights of the year, the first was the Hog Roast on the 4th June. This was to celebrate All Saints' 50th year, and was organised by the 50th Events group, with help from as many of the congregation as possible. Friends, old and new were invited and it was a fantastic conclusion to the anniversary celebrations.

The second new event of the year was the Murder Mystery evening held in November with a lavish supper provided by the Events Committee. Andy Wells and Lara kindly ran the Murder Mystery part of the evening with help from many volunteers. This was declared a most successful event, well done to all. We must thank Beverly and Bishop Andrew for letting us use the beautiful venue of Willow Grange.

We look forward to seeing some of you at our events in 2018.

Eve Gunn

Events Co-ordinator

Finance Vision Group

The role of the Finance Vision Group is to help the Treasurer in running the finances of the church. While the accounts are provided separately, and will be explained at the parish meeting by the Treasurer, this is a brief explanation of the other work we have carried out.

We have kept a regular eye on the church's finances over the year, aided by Chris Lambert's excellent and clear quarterly accounts. We have particularly considered some of the longer-term issues, such as ensuring that a proportion of the rents we receive from the Church Hall and 6 Thorn Bank are reinvested in keeping these properties up to date and in a good state of repair.

A greater effort has been made to prepare a budget for 2018 that reflects the known major items of expenditure; while some unforeseen expenses inevitably arise, and our income can never be predicted as accurately as our outgoings, we hope that this will be a good platform for the coming year.

Mike Truman

Chair, Finance Vision Group

Mission Vision Group

The Mission VG met on four occasions during 2017. Peter Nicholls and Cally Burch joined the Group. From December Peter Nicholls took over as Chairman with Richard Hemingway continuing as Secretary.

PCC approved a total of £7100 as the church's donation to mission work for 2017. This was donated in equal parts to seven mission and charitable organisations, namely, Friends International Ministries in support of their work among international students in Guildford, The Bishop of Guildford's Foundation, Christian Aid, Challengers, Mission to Seafarers, Action on Hearing Loss and Church Mission Society. In 2018 we have agreed to support the seven organisations following:

1. Grassroots Trust....working internationally on sponsorship projects for the needy, based near Farnham.
2. Morning Star Project...based in Kent and helping disadvantaged youngsters learn the ropes on a big sailing ship.
3. Guildford Town Centre Chaplaincy for Street Angels.
4. Challengers ... continued support from 2017 following the fire that damaged their Guildford premises.
5. CMS continuing support for one of the principal mission groups working overseas.
6. Foundation for Relief and Reconciliation in the Middle East ... at the forefront of relief work in Baghdad, Jordan and elsewhere in that area.
7. Skillways ... based in Godalming to promote work opportunities for teenagers finding education difficult.

In addition the PCC has approved a quarterly gift to Wycliffe Bible Translators in support of Claire and Andrew Koens with their family working in Papua New Guinea. Claire and Andrew spoke at a Sunday service in July. Throughout 2017 we published articles in the monthly Church magazine, focussing on the work of supported missions and other mission-related topics. This will continue in 2018. As in previous years there will be a mission focus at the Lent Lunch in February, during Christian Aid week in May and at Harvest Festival. There will also be a sponsored walk.

Peter Nicolls, Mission Group Chair

Pastoral Care

Pastoral Care at All Saints is given by the Pastoral Team, under the leadership of the Incumbent. The Team consists of 3 Trained Pastoral Assistants (Richard Hemingway, Marguerite Barclay and Diana Reiblein), our Curate, and 6-8 Pastoral Friends. Over the course of the year the team expanded to include Small Group Leaders, who provide ongoing pastoral care for members of the congregation. The Pastoral Team meets 6-8 times a year, for support and supervision by the Incumbent; and is able to offer pastoral visits, hospital visits, home Communion, emergency care, and funeral follow-up.

The Small Groups include opportunities for Bible Study, prayer and fellowship; a group for the Hard of Hearing Group; a Men's Lunch; the Mother's Union; a Knit+Natter Group; an 18+ Group; and Sunday lunches for those who are on their own. Anyone is welcome to join.

Revd Beverly Watson

Report from the Premises Vision Group

The group has four main areas to look after – The Church, The Church Hall, the Field and 6 Thorn Bank. The main focus of our activities during the church building's 50th anniversary has been the replacement of the original louvre windows. Additional replacements were made to the office and toilet windows as well as the reading room door. Special thanks go to Paddy Payne who coordinated the whole project. Planning has already started on the next stage of upgrading the overall church premises.

Externally all the asbestos downpipes have been removed and plastic ones have been installed. We are still monitoring both water ingress via the bell tower and potential subsidence near the Chapel. After investigation, it is believed that the black deposits in the Chapel were caused by an invasion of ants.

In the Church Hall, the floor was sanded and resealed in the summer and many of the small seats had new rubber feet fitted.

The Field and the garden around the Church benefitted from the efforts of a supervised student from Merrist Wood College. Regular mowing was made possible using the ride on mower thanks to Dave Mowat's enthusiasm in maintaining it. Thanks to Tony Cox and other volunteers for stepping in to ensure the grass was kept down when the student was not available.

At 6 Thorn Bank the kitchen floor was re-laid and some concrete replaced in the external walkway. Further work will be needed in the kitchen and bathroom in the coming year.

The group organised Work Days on four occasions. These days have encouraged members of the congregation to participate not only in some of the routine maintenance jobs but also in those tasks which require more than one set of muscles!

Volunteers to join the committee are always welcome.

**Robin Holdsworth
Chair**

Worship

Worship remains central to all we do and are at All Saints, both during the Festival Seasons, and also in 'Ordinary Time'. And our Worship has continued to grow and develop over the past year.

A focal point of 2017 was the '50 Days for 50 Years', as we celebrated 50 years of the present building (the parish itself being almost twice that old). The 50 Days began on Easter Sunday, with the main morning service being led by the Rt Revd Andrew Watson, Bishop of Guildford. The following 50 Days saw a Community Songs of Praise; a Celebration of Baptism to which we invited those who had been baptised at All Saints over the past 50 years; a Celebration of Marriage, with a focus on 4 couples from All Saints who were celebrating their own Golden Wedding anniversaries at this time; a Confirmation and Admission to Communion Service in which 8 of our young people were Confirmed, and 5 children admitted to Communion, led by the bishop of Dorking, the Rt Revd Jo Bailey Wells; and a Pentecost Celebration and Hog Roast. All Saints also joined in the Archbishops' Call to Prayer ('Thy Kingdom Come') between Ascension and Pentecost, with a Prayer Station in the Chapel for the whole of the 50 Days. It was a wonderful time of celebration, with the church beautifully decorated with flowers throughout that time. It will be remembered for many years to come.

Our regular Worship has continued to develop over the year, supported by our 2 Licenced Lay Readers (Mike Truman and David Barclay), our Curate (Pippa Ford), and lay members of All Saints. We're delighted that Alison Moulden has begun LLM training, and is beginning to take an active part in the leading worship at All Saints; and that Martyn Whiteman has been approved by the PCC to begin the Occasional Preachers Course in January 2018.

Our young people have taken part in leading Worship too, with the beginning of the 'Youth Led Service'. This grew out of the Confirmation Service in May, and has become a monthly evening service at All Saints. Young people are being supported not only to lead worship, but also to take a leadership role in other areas of their lives. And a high point of the year was Emily Burch's success in becoming Guildford Diocese's first 'Young Preacher of the year'.

'Worship for Everyone' – our non-eucharistic Sunday morning service - has seen changes in leadership over the past year, and the beginnings of a sharper focus. It will relaunch in the New Year as 'Altogether Worship', being accessible for children whilst remaining meaningful for all. We're grateful to those who have served as part of the WFE team for so many years, and will continue to build on their work in the years ahead.

Messy Church has continued successfully into its second year, and is now an established Celebration on the 3rd Sunday of each month. It attracts a mixture of Church families, and members of the local community, and is served by a committed team under the leadership of Cally Burch. Messy Church has enabled us to maintain and outward focus in our worship, and to offer hospitality and service to the local community. A new development has been welcoming young people on the Duke of Edinburgh's Award scheme, to serve at Messy Church.

Our Easter and Christmas Services saw a significant increase in numbers over 2017, and our services for local schools have also grown in numbers and depth over the past year. The monthly service at Dray Court has drawn in new members, and is led by a strong team from All Saints. Home Communion continues through the committed work of the Pastoral Team; and our regular Thursday Morning Communion continues to be well attended and appreciated. Morning Prayer takes place on Monday/Tuesday/Wednesday mornings, and is also well attended.

The musical life of All Saints' continues to thrive, and we're grateful for the service of Jeremy Barham (our organist), and Margaret Roberts (choir trainer). The All Saints' Choir has continued to lead worship to a high standard, both for Festivals and throughout the year. Joint choir events have continued, with St. Nicolas Church in Guildford, and the URC – high points being our Patronal Festival, the Advent Carol Service at St. Nicolas', and our Service of Nine Lessons and Carols where we were joined by our Children's Choir. Worship at other services has been led by Nicola Cole (WFE), Liz Payne (Messy Church) and Julie Shaw (Youth Led Service) – giving a variety and breadth of musical styles.

It's a rich pattern of worship, and one which I feel privileged to lead.

Revd Beverly Watson

Finance Review – Year Ended 31 December 2017

In 2017 All Saints Church achieved a surplus of £11,944 compared to a small deficit of £420 in 2016. The total income was £125,484, a substantial increase on the £109,794 received in 2016. The Church expenditure was also slightly higher at £113,540 compared to £110,214 in 2016 but one of the reasons for this was that the PCC increased the Charitable Mission giving from £6,000 to £7,100. So financially it was a very successful year.

Incoming Resources

Two major factors were responsible for the large increase in Incoming Resources; first the incredibly generous response of the congregation to last year's Commitment Sunday saw an increase in Voluntary Income from £68,042 to £80,525 and secondly the supplementary income was also higher thanks to the inclusion of a full 12 months' income from the Thorn Bank property at the new increased rent. The rental income increased from £8,836 to £15,540. The rent for 2016 was restricted because the bungalow was empty for over three months whilst it was being redecorated. Once redecorated the rent was increased to a market rate by our Agent; this was in September 2016. The other categories of Income are little changed from 2016 – apart from the fact that there was no Summer Fete but the increase in congregational giving more than made up for this.

Resources Expended

As usual, the most significant item of expenditure is the Parish Share, which amounted to £68,056, an increase of some £800 on 2016. We have been informed by the Diocese that there will be a much larger increase (of approx. £2,700) in 2018 and most probably similarly large increases in the succeeding three years – because the Diocese are proposing to introduce a new method of calculation for 2019 onwards which will unhappily affect us adversely. The expenditure incurred in the other categories is quite close to that incurred in 2016, and at £92,429 the expenditure on "Church Activities" – which includes the Parish Share - is only some £2,000 greater than the equivalent figure for 2016, whilst the expenditure on "Cost of Buildings etc." at £12,202 is almost identical to 2016. Within this latter figure there were however two bigish variances from 2016: the Church Hall expenditure increased because there was a large bill for

sanding and polishing the floor but conversely relatively little expenditure in 2017 on the Thorn Bank bungalow.

All this taken together accounts for the Surplus. The Incoming Resources have increased substantially whilst the Expenditure has increased hardly at all.

Projection for 2018

We are anticipating a much greater level of expenditure in 2018 and probably beyond. As mentioned the Parish Share is set to increase by £2,700 next year and successively thereafter. Moreover the cost of maintaining the Church Hall will not be smaller than it was in 2017 and the expenditure on the Thorn Bank bungalow will be vastly greater because much work that was anticipated in 2017 will take place in 2018. The surplus arising from the rent will therefore be considerably smaller. The bungalow is not in great condition and it is only because of the inflated state of the housing market that our Agent has been able to obtain such a high rent for us. We are therefore actually budgeting for an overall deficit in 2018.

The use of Funds

The financial effect of the main activities of the Church continue to be dealt with in the Statement of Activities and in the Notes to the Financial Statements (which follow the Auditor's report) respectively, but as in the 2016 Accounts additional Funds continue to be used to deal with certain specialised transactions. Notable among these, as members of the congregation will well know, was the replacement of the Reading Room windows. The nature and use of all the Funds and their treatment in the Accounts is described in the Notes to the Accounts.

Christopher Lambert
Treasurer

INDEPENDENT EXAMINER'S REPORT TO THE PCC OF ALL SAINTS CHURCH, GUILDFORD

This report on the financial statements of the PCC for the year ended 31st December 2017, which are set out on the following pages, is in respect of an examination carried out in accordance with the Church Accounting Regulations 2006 ('the Regulations') and section 43 of the Charities Act 1993 ('The Act').

Respective responsibilities of the PCC and the examiner.

As members of the PCC you are responsible for preparation of the financial statements. You consider that the audit requirements of the Regulations and section 43(2) of the Act do not apply. It is my responsibility to issue this report on those financial requirements in accordance with the terms of the regulations.

Basis of this report

My examination was carried out in accordance with the General Directions given by the Charity Commission under section 43(7)(b) of the Act and are to found in the *Church Guidance*, 2006 edition, issued by the Finance Division of the Archbishops' Council. That examination includes a review of the accounting records kept by the PCC and a comparison of the accounts with those records. It also includes considering any unusual items or disclosures in the financial statements and seeking explanations from you as trustees concerning such matters. The procedures undertaken do not provide all the evidence that would be required of an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. Which gives me reasonable cause to believe that in any material respect the requirements
 - To keep accounting records in accordance with section 41 of the Act, and
 - To prepare financial statements, which accord with the accounting records and comply with the requirements of the Act and the Regulations have not been met, or
2. To which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mary-Jane Crump (ACA)
18 Wilderness Road
Guildford GU2 7QX

Dated:

Parochial Church Council of All Saints' Guildford
Balance Sheet as at 31st December 2017

Registered Charity No 1149709

	Note	2017 £	2016 £
FIXED ASSETS			
Tangible	1(f)	12,000	12,000
Investments	1(g)	7,395	7,395
TOTAL FIXED ASSETS		19,395	19,395
CURRENT ASSETS			
Debtors and Prepayments	1(h)	7,418	7,443
Short Term Deposits	1(i)	11,076	11,045
Cash at Bank	1(j)	34,520	22,468
		53,014	40,956
CURRENT LIABILITIES			
Creditors-amounts falling due in one year	1(k)	9,296	7,551
General Charitable Missions - amounts outstanding	1(l)	182	1,750
		9,478	9,301
NET CURRENT ASSETS		43,536	31,655
TOTAL NET ASSETS		62,931	51,050

	Note	2017 £	2018 £
PARISH FUNDS			
Unrestricted Income Fund	1	56,117	44,173
Unrestricted Designated Fund - Vicar's Discretionary Account	1(a)	1,006	1,929
Restricted Income Fund - Sponsorship Money	1(b)	-	948
Restricted Income Fund - Award from external Charity	1(c)	4,000	4,000
Unrestricted Designated Fund - Children's Garden Fund	1(d)	432	-
Restricted Income Fund - Windows Appeal	1(e)	1,376	-
		62,931	51,050

Parochial Church Council of All Saints' Guildford

Registered Charity No 1149709

Statement of Financial Activities

For the year ended 31st December 2017

			All Saints Church Unrestricted Fund	
			2017	2016
			£	£
Note				
INCOMING RESOURCES				
Voluntary Income	2(a)		80,525	68,042
Activities for generating funds	2(b)		5,235	7,338
Income from investments	2(c)		15,989	9,232
Church activities	2(d)		22,917	24,473
Other incoming resources	2(e)		818	709
TOTAL INCOMING RESOURCES			125,484	109,794
RESOURCES EXPENDED				
Missionary and Charitable Giving	3(a)		7,100	6,000
Church Activities	3(b)		92,429	90,636
Costs of Fundraising Activities	3(c)		1,689	1,294
Costs of Buildings upkeep and improvement	3(d)		12,202	12,169
Governance Costs	3(e)		120	115
TOTAL RESOURCES EXPENDED			113,540	110,214

		2017	2016
		£	£
NET MOVEMENT IN FUNDS		11,944	(420)
BALANCES BROUGHT FORWARD 1st January 2017		44,173	44,593
BALANCES CARRIED FORWARD 31st December 2017		56,117	44,173

PAROCHIAL CHURCH COUNCIL OF ALL SAINTS GUILDFORD
NOTES TO THE FINANCIAL STATEMENTS for the year ended 31st
December 2017

1. ACCOUNTING POLICIES

The financial statements have been prepared in accordance with the Church Accounting Regulations 2006 together with applicable accounting standards and the Statement of Recommended Practice "SORP" 2005. They have therefore been prepared under the historical cost convention under which the assets of the Church are valued at the lower of cost or net realisable value. The financial statements include all transactions, assets and liabilities for which the PCC is responsible in law. They do not include the accounts of church groups that owe their main affiliation to another body nor those that are informal gatherings of church members.

Funds

Under the SORP 2005 the Church may operate three categories of Fund, Restricted Income Funds, Unrestricted Income Funds and Unrestricted Designated Funds. An Unrestricted Income Fund can be used for anything deemed appropriate by the Church to further its general purposes. By contrast a Restricted Income Fund has to be set up when money is received by the Church under condition that it must be used for a particular purpose. The money must be used for the purpose specified and cannot be used for any other (otherwise it would be a breach of trust). An Unrestricted Designated Fund is not restricted in this way but is money which has been earmarked by the PCC for a particular purpose and therefore has to be kept separate from the main fund of the Church. Prior to 2016 the PCC of All Saints operated a single Unrestricted Income Fund for all the financial transactions of the Church. In 2016 however it was necessary to introduce additional Funds of the other two categories to deal with a very small number of specialised transactions and in the current year further additional Funds have been introduced. The additional Funds are itemised below. But the main business of the Church continues to be carried out under the auspices of its Unrestricted Income Fund and the Income and Expenditure Account of the current year shown in the Statement of Financial Activities (see previous pages)

relates entirely to that Fund. The balance on that Fund at 31st December 2017 stood at £56,117.

The Additional Funds

1(a) Vicars Discretionary Account: The rental income arising from the Vicarage is the personal property of the Vicar, the Revd. Beverly Watson and has been donated by her to the Church on the understanding that it be used for the benefit of the Church at her discretion. It is therefore an Unrestricted Designated Fund and the movement on the Fund is as follows:

	£
Opening balance at 1 st Jan 2017	1,929
Expenditure:	
PCC Meal	98
Pastoral Gifts etc.	225
Charitable Gift	100
Transfer to Windows Fund	<u>500</u>
Balance remaining	<u>1,006</u>

1(b) Sponsorship Money: The sum collected in sponsorship money for the walk to Willow Grange in 2016 together with the associated gift aid recovered from HMRC amounted to £948. The PCC donated this to Friends International and the money was paid across in December 2017.

1(c) Award from external Charity: An award was received in December 2016 from Guildford Poyle Charities, a local registered charitable organisation which was set up some 400 years ago to help people in need in Guildford. The amount awarded to the Church was £4,000 and it was granted on condition that the money be spent on the refurbishment of the Reading Room. This therefore forms a Restricted Income Fund and has to be shown separately from the Church's main Income and Expenditure Account. The balance outstanding on the Fund has not

moved during the year (2017) but it is expected that the Fund will be utilised in 2018.

1(d) Children's Garden Fund: This is a small unrestricted Designated Fund set up to provide money for a Children's Garden next to the Church Hall for the use of Montessori Nurseries.

1(e) Windows Appeal Fund: A special appeal was made to members of the congregation and to other friends of the church for money to pay for the replacement of the windows in the Reading Room and the Church Office. This is therefore a Designated Fund and the movement on the Fund is as follows.

	£
Donations Received	15,043
Associated Gift Aid	<u>3,232</u>
	18,275
Deduct Expenditure	<u>16,899</u>
Balance Remaining	<u>£1,376</u>

Assets and Liabilities

1(f) Tangible Fixed Assets: Consecrated and benefice property is the property of the Diocese not the PCC and is excluded from the accounts by S96 (2) (a) of the Charities Act 1993.

Moveable church furnishings held by the Vicar and Churchwardens on special trust for the PCC and which require a faculty for disposal are inalienable property, listed in the Church's inventory, which can be inspected at any reasonable time. Such assets are not valued in the financial statements.

The freehold property in Thorn Bank stands in the Balance Sheet at a nominal valuation of £12,000. This was the price paid for the property in 1983. As in previous years It has not been thought worthwhile to revalue the property.

1(g) Investments: The CBF Investment Shares are included in balance sheet at cost price. At 31 December 2017 they were valued at £12,854.

Net Current Assets:

	£
1(h) Debtors and Prepayments:	
Gift aid & GASDS Income Tax Recoverable	6,804
Other	<u>614</u>
Total	<u>7,418</u>

1(i) Short Term Deposits: Monies surplus to current needs are lodged with the CBF Church of England Deposit Fund at short term rates of interest and with immediate withdrawals allowed.

1(j) Cash at Bank: The PCC banks with CAF Bank Ltd at their West Malling, Kent head office.

	£
1(k) Creditors falling due in one year and Accruals:	
Thorn Bank Rent paid in advance	794
Hire of Hall – Advance Receipts	399
Contract Cleaning	110
Funeral Fees due to Diocese	1,418
Gas and electricity accruals	930
Secretarial Costs outstanding	624
Visiting Organist December Accrual	850
Architect's Fee & Maintenance	776
Magazine & Other Printing Costs	1,470
Decorator's Account for Windows	975
Clergy Expenses	335
Other sundry expenses	<u>615</u>
Total	<u>9,296</u>

1(l) Queen Eleanor's School - There is a small outstanding accrual from 2017 of £182. This is the remnant of a Fund, originally of £1750, which

was allocated by the PCC to Queen Eleanor's School - most of which was paid over in 2017.

Other Accounting Policies

Planned giving, collections, donations and legacies are credited when received. Income tax refunds are credited when the quarterly claim has been calculated. Property rents and amounts due in respect of the hire of the Hall are credited to the period to which they relate and investment income is recognised when credited by the Bank. All other income is credited when received.

Resources expended: Missionary and Charitable Giving is accounted for when the amounts to be donated have been agreed by the PCC. The diocesan parish share is paid by twelve monthly instalments and accounted for accordingly. All other expenditure is generally recognised when it is incurred.

Missionary and Charitable Giving:

	£
Challengers	1,014
Seafarers Mission	1,014
Christian Aid	1,014
Friends International	1,014
Bishop of Guildford's Foundation	1,014
Action on Hearing Loss	1,015
Church Mission Society	1,015
Total	<u>£7,100</u>

2. INCOMING RESOURCES		2017	2016
		£	£
2 (a) Voluntary Income			
Planned Giving			
	Gift Aided Donations	43,095	35,841
	Income Tax Recovered	11,665	10,454
	Legacy	5,000	
	Other	12,379	13,552
Collections		6,043	5,337
Donations - non-recurring		2,343	2,858
		80,525	68,042
2 (b) Activities for generating funds			
Summer Fete		-	3,071
50 Year Celebration		545	-
Bonfire/fireworks		3,028	2,582
Panto/Christmas market		-	700
Other events		1,662	985
		5,235	7,338
2 (c) Investments			
Rent from Thorn Bank property		15,540	8,836
Interest from Investments		449	396
		15,989	9,232

	2017	2016
	£	£
2 (d) Church Activities		
Hall lettings	20,357	21,743
Magazine Sales	1,035	1,079
Magazine Advertising	1,525	1,487
Holiday Club Income	-	164
	22,917	24,473
2 (e) Other incoming resources		
Fees - weddings/funerals	818	709
Total Incoming Resources	125,484	109,794
3. RESOURCES EXPENDED		
3 (a) Missionary and Charitable Giving		
General Missions and Charitable Giving	7,100	6,000
3 (b) Church Activities		
Parish Share	68,056	67,237
Other Ministry Costs	2,643	1,002
Salaries/honoraria	8,824	9,072
Clergy Expenses	1,547	1,429
Purchase of Bookcase in memory of Olivia Toubkin	-	1,973
Church utilities	2,505	2,641

	2017	2016
	£	£
Hall utilities	1,327	1,223
Insurance - church	607	654
- hall	607	653
Cleaning	3,437	2,744
Stationery and postage	1,749	1,319
Other Costs	1,127	689
	92,429	90,636
3 (c) Costs of Fundraising Activities		
Magazine Costs of Printing	1,290	1,255
Costs of events	399	39
	1,689	1,294
3 (d) Costs of Buildings Upkeep and Improvement		
Maintenance/Improvements		
- Church	6,208	6,213
- Hall	3,618	442
- Thorn Bank repairs maintenance and insurance	1,257	4,561
- Thorn Bank agency costs	1,119	953
	12,202	12,169
3 (e) Governance Costs	120	115
Total Resources Expended	113,540	110,214
Net Movement in Fund	11,944	(420)